

AGENDA MANAGEMENT SHEET

Name of Committee North Warwickshire Area Committee

Date of Committee 13 September 2006

Report Title Review of North Warwickshire Area Business Plan 2005/06

Summary This report considers the County Council's performance and proposed actions on promoting lifelong learning and personal development in the North Warwickshire area.

For further information please contact: Alison Williams
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Would the recommended decision be contrary to the Budget and Policy Framework? No.

Background papers NW Area Committee 26 July 2006

CONSULTATION ALREADY UNDERTAKEN:- Details to be specified

- Other Committees
- Local Member(s) Cllr Ray Sweet – Area Committee Chair
- Other Elected Members
- Cabinet Member
- Chief Executive
- Legal Sarah Duxbury
- Finance
- Other Chief Officers David Carter, Strategic Director of Performance and Development
- District Councils
- Health Authority

Police

Other Bodies/Individuals

FINAL DECISION YES

SUGGESTED NEXT STEPS:

Details to be specified

Further consideration by this Committee

To Council

To Cabinet

To an O & S Committee

To an Area Committee

Further Consultation

Agenda No

North Warwickshire Area Committee – 13 September 2006

Review of North Warwickshire Area Business Plan 2005/06

Report of the Strategic Director of Performance and Development

Recommendation

That the North Warwickshire Area Committee:

1. Notes the Performance Report for 2005-6 in respect of Promoting Lifelong Learning and Personal Development
2. Approves the Business Plan for 2006-7 in respect of Promoting Lifelong Learning and Personal Development.
3. Comments on these reports as members see fit with special reference to issues which they might wish to have discussed in further detail.

1.0 Introduction

- 1.1 At the Area Committee meeting on 26 July 2006 members reviewed progress against the 2005/06 Area Business Plan and considered the 2006/07 draft Area Business Plan. Members requested that each section of the North Warwickshire Area Business Plan 2005/06 be considered separately at subsequent future meetings with lead officers invited to attend to explain performance and proposed actions.
- 1.2 The Area Committee agreed to consider the objective to 'Promote lifelong learning and Personal Development' at this meeting.

2.0 2005/06 Actions and Performance

- 2.1 **Appendix A** details the County Council's performance in 2005-06 against the Business Plan objective to 'Promote Lifelong Learning and Personal Development'.

2.2 The following points for discussion are noted from the Area Committee meeting held on 26 July Members:

- i) Explanation sought as to why, under the School Improvement Strategy for 16-19 year olds, there is no 05/06 local target for the indicator 'average points score per student'.
- ii) Additional information sought on progress around the development of universal early years and childcare entitlements for families in North Warwickshire.
- iii) Further information sought as to future participation in the Children's University programme with nominated schools.
- iv) Members requested that a visit be arranged to the newly completed Woodlands School.
- v) It would be useful for schools or the County Council to look at increasing and retaining the numbers of young readers and the existence of other measures for reading was queried.
- vi) Further information was requested on the number of half-days non-attendance across North Warwickshire schools in relation to improving the education of vulnerable children.
- vii) Clarification requested as to whether more than two schools in North Warwickshire have now signed up to Talking Shop.

3.0 Milestone Actions and Performance Targets 2006/07

3.1 **Appendix B** contains relevant sections of the County Council's draft Area Business Plan for 2006-07.

3.2 Members will be aware that the Area Business Plan for this year has been structured around the Local Area Agreement Blocks (as opposed to the corporate objectives). Actions and milestones which aim to 'Promote Lifelong Learning and Personal Development' span the sections 'Children and Young People', 'Healthier Communities and Older People' and 'Economic Development and Enterprise'.

3.3 The following points for discussion are noted from the Area Committee meeting held on 26 July:

- i) Information sought on dates and targets for the three Key Local Actions under 'Deliver the County Youth Offer and promote uptake of Opportunities'
- ii) Concerns that, given the lack of skills locally, a strategy for upskilling North Warwickshire residents is not in place.

4.0 Summary

- 4.1 This report and its appendices has focused on the actions of the County Council's directorates in delivering the 'Promote Lifelong Learning and Personal Development' section of the 2005/06 North Warwickshire Area Business Plan and associated actions contained within the 2006/07 Area Business Plan. Members have provided some initial comments on the progress made to date and what is planned to happen in the future. Relevant officers have been invited to attend the meeting to respond to these and any further points raised.

DAVID CARTER
Strategic Director of
Performance and Development

Shire Hall
Warwick

14 August 2006

**Warwickshire County Council
North Warwickshire Area Business Plan 2005/06
End of Year Performance Report: Lifelong Learning and Personal Development**

Promote Lifelong Learning and Personal Development

Performance Area	Warwickshire			North Warwickshire		
	Actual 04/05	Target 05/06	Actual 05/06	Actual 4/05	Target 05/06	Actual 05/06
<i>School Improvement Strategy for 16-19 year-olds</i>						
Average points score per student entered	308.6	309.6	303.2 BLUE	275.3	No target	296.1 GREEN
<i>School Improvement Strategy at end of Key Stage 4, 16-year-olds</i>						
% Achieving 5+ A*- C Grades	54.3	61	57.3 BLUE	45.2	50.2	47.3 BLUE
<i>School Improvement Strategy at end of Key Stage 3, 14-year-olds</i>						
Percentage of 14 year olds in schools maintained by the LEA achieving Level 5 or above in Key Stage 3 tests in English.	76	78	78 BLUE	71.3	71.0	74.3 GREEN
Percentage of 14 year olds in schools maintained by the LEA achieving Level 5 or above in Key Stage 3 tests in Mathematics	76	79	77 BLUE	71.6	74.3	71.2 BLUE
Percentage of 14 year olds in schools maintained by the LEA achieving Level 5 or above in Key Stage 3 tests in Science.	72	78	74.0 BLUE	65.2	72.7	70.9 BLUE
Percentage of 14 year olds in schools maintained by the LEA achieving Level 5 or above in Key Stage 3 tests in ICT.	72.8	78	73.4 RED	73.6	76.4	73.6 BLUE
<i>School Improvement Strategy at end of Key Stage 2, 11-year-olds</i>						
% Achieving level 4 or over in English	80	81	82.0 BLUE	76.8	77.5	79.2 GREEN
% Achieving level 4 or over in Maths	77	82	78.0 BLUE	75.3	77.9	72.5 RED

Promote Lifelong Learning and Personal Development

Raise standards of achievement for learners, particularly in schools: focussing on the quality of teaching and learning, curriculum enrichment, support for gifted and talented learners and the capital infrastructure.

Local Action	Service Plan	Local Milestone	Progress/Date	Status
Support towards reaching targets for gifted and talented learners.	Single Education Plan	<p>Gifted and talented summer schools to be held in Queen Elizabeth School July /August 2005.</p> <p>Cluster project: Coleshill Art and Design and Shustoke Primary. Summer Term 2005.</p>	<p>Summer School held.</p> <p>Cluster projected completed.</p>	Blue
Local Milestone	Single Education Plan	<p>Provide a programme of activities that facilitate and support progression to post 16 courses (eg ACE, Aimhigher and VocACE)</p> <p>Provide a programme of flexible, work-related learning opportunities pre 16 which offer national accreditation and progression to FE-</p> <p>Develop a programme of area based collaborative provision to meet the needs of learners more effectively; ensure that a range of appropriate provision and progression routes are accessible to all learners in each area</p> <p>The annual progression rate post 16 rises to 79.9% of 16 year olds. Student retention rates post-16 in NW rise to 95.</p>	<p>All planned activities have taken place both within centrally funded LA"ACE" programme and nationally funded "Aimhigher" programme. Positive impact on progression rates to next stage of learning reported for participating cohort. NOVA programme for WRL continuing to recruit well with schools and achievement rates for current 11 in excess of 90%. Good response to Young Apprenticeship programme. New secondary re-engagement national pilot project Re@activ8 Successfully recruited 20 learners for 2 days personal skills and vocational programme.</p> <p>Staying on rate in education for Northern Area (inc Nun Beds) 72% 2005, rise of 3.2% on 2004.</p>	Blue
				Red

Promote Lifelong Learning and Personal Development

Raise standards of achievement for learners, particularly in schools: focussing on the quality of teaching and learning, curriculum enrichment, support for gifted and talented learners and the capital infrastructure.

Local Action	Service Plan	Local Milestone	Progress/Date	Status
Make best use of buildings and other assets.	Single Education Plan	Building project to assist the merger of Kingsbury Infant and Kingsbury Junior Schools into an all through primary school w.e.f. September 2005.	Building project completed.	Blue
		Building work to develop a new generic special school serving North Warwickshire.	Phase I of the building project due for completion August 2006. Phase II due for completion February 2007.	Red

Promote Lifelong Learning and Personal Development

Performance Area	Warwickshire			North Warwickshire		
	Actual 04/05	Target 05/06	Actual 05/06	Actual 4/05	Target 05/06	Actual 05/06
Community Learning – Early Years						
Number of new childminders on the county day	160	No longer measured		44	No longer measured	

Develop Community Learning Plans to counteract the effects of deprivation and disadvantage on standards; and generally, increase participation in learning.				
Local Action	Service Plan	Local Milestone	Progress/Date	Status
Continue development of universal early years and childcare entitlements for all Warwickshire families through work on: Sure Start, Early Years, Childcare and Children's Centres as part of the Children Act. (relates to LPSA2 target and Warwickshire Strategic Plan aim)	Single Education Plan	Mancetter Sure Start Local Programme designated as children centre.	Completed	Blue
		Atherstone Early Excellence centre designated as a Children's Centre.	Completed	
		Plan published for Phase 2 of Children's Centre roll out.	Completed	
		Exploratory work undertaken on establishing an innovative Children's centre based around Polesworth fire station.	Completed	
		Outreach provision for disadvantaged rural areas in the North of the County.	Completed	
		Extending the reach of existing Children's Centres in other local areas.	Completed	

Promote Lifelong Learning and Personal Development

Develop Community Learning Plans to counteract the effects of deprivation and disadvantage on standards; and generally, increase participation in learning

Local Action	Service Plan	Local Milestone	Progress/Date	Status
Develop "Bookstart" to promote books and reading to the under 3s	LHTS	Contribute to Bookstart, Bookstart Plus and Treasure Box to encourage more pre-school children and their families to use library services Bookstart packs distributed by March 2006	County wide Bookstart 90%, (4,771 packs), Bookstart Plus 93%, (2,748 packs) Treasure chest 100%, (2,950 packs)	Blue
Direct intervention for schools identified by OFSTED as needing help.	Single Education Plan	Detailed programme of support from across the LEA and monitoring for Hartshill and Queen Elizabeth Schools.	Detailed programme of support agreed on a termly basis. Queen Elizabeth School removed from special measures May 2006. HMI visit to Hartshill School have identified progress, ofsted inspection awaited	Blue
Improve practical cooperation with LEA to support pupils' learning	LHTS	Participate in Children's University programme with nominated schools	No progress: staff-intensive preparation overtaken by long-term staffing issues	Red
		Target school visits and manage these more effectively	Successful pilots at Kingsbury and Dordon	Blue
	LHTS	Implement Hop Skip and Race for children 5 – 8	Rolled out across the area	

Promote Lifelong Learning and Personal Development

Develop Community Learning Plans to counteract the effects of deprivation and disadvantage on standards; and generally, increase participation in learning

Local Action	Service Plan	Local Milestone	Progress/Date	Status
Target youth work programmes to support the transition from childhood to adulthood, particularly for young people who are disabled, non-attenders at school, drug users or offending	Single Education Plan	To have meaningful contact with 1303 young people in North Warwickshire (25% of 13-19 population).	Regular contact and participation of young people is 716 and 421 giving a total of 1137 for the year. This is good contact for NW young people.	Blue
		To have ongoing relationship with 782 young people in North Warwickshire (15% of 13-19 population).	This is regular contact given as above 716 young people for 13-19 years of age. Excluding Area Council funded work.	
		To be able to demonstrate that 469 young people have progressed due to youth service intervention.	Training has been put on for staff delivering recorded outcomes and it is being progressed. The data is not yet available, it is intended that we have this for the current year.	
		To be able to demonstrate that 234 young people have achieved an accredited outcome.	The County Challenge Award delivered to 47 young people, and also 59 D of E Access Awards. Giving a total of 106 achieved.	
Continue the implementation of the actions and initiatives in the Museum Strategic Plan.	LHTS	Improve utilisation of Museum services within North Warwickshire area (site based, mobile and electronic)		
		10 school visits to St John's Museum/Heritage Education from North Warks area during 2005-06	14 Warwickshire LEA school visits to St John's Museum/Heritage Education from North Warwickshire area during 2005-6	Green
		4 On the Road exhibitions placements at North Warks area venues during 2005-06	10 On the Road exhibitions placed at North Warwickshire area venues during 2005-6 (307 days at venues)	Green
		5 support and development visits by Community Museums Officer to heritage groups in the North Warks area	12 support and development visits by Community Museums Officer to heritage groups in North Warwickshire area during 2005-6.	Green

Promote Lifelong Learning and Personal Development

Develop Community Learning Plans to counteract the effects of deprivation and disadvantage on standards; and generally, increase participation in learning

Local Action	Service Plan	Local Milestone	Progress/Date	Status
Start to implement the 10-year vision, 'Building For the Future', arising from the Best Value Review of Libraries	LHTS	<p>Deliver Best Value Action Plan to achieve long term organisational changes 2005-8</p> <p>Service becomes excellent and meets needs of Warwickshire communities</p>	Final report not presented, overtaken by corporate changes in WCC. Outcomes of review being incorporated into improvement programme.	Red
Implementation of national strategies for numeracy and literacy in primary and secondary education	Single Education Plan	<p>9 primary schools are involved in the Intensifying Support Programme.</p> <p>6 schools are involved in the Primary leadership Programme until July 2005 and 11 schools for the next academic year.</p> <p>All secondary schools to receive adviser support to implement Secondary National Strategy. Level of support matched to need. Each school supported in chosen Whole School Project.</p>	The national strategies roll out for both primary and secondary schools completed as planned.	Blue

Promote Lifelong Learning and Personal Development

Promote the access and inclusion of all learners, whilst taking positive action to meet the needs, and accelerate the progress and achievements of our most disadvantaged learners.

Local Action	Service Plan	Local Milestone	Progress/Date	Status
Remove barriers to achievement through improving inclusive practices in schools and LEA policies.	Single Education Plan	<p>The Treasure Project – a school based emotional well-being project in six primary schools clustered around Polesworth High School.</p> <p>Development of a new generic special school serving North Warwickshire.</p> <p>To support dual registrations and placements of pupils with SEN at North Warwickshire special schools and local mainstream schools.</p>	<p>Completed Treasure Project worked well and has been expanded into other parts of the County. Adult and Community Learning Service working in partnership with The Treasure Project and others held a Family Fun Day on 25th October.</p> <p>Woodlands School completed, opened 1 April 2006 to replace the existing Blythe and Sparrowdale Schools.</p> <p>Completed dual registration system in place.</p>	Blue

Promote Lifelong Learning and Personal Development

Promote the access and inclusion of all learners, whilst taking positive action to meet the needs, and accelerate the progress and achievements of our most disadvantaged learners.

Local Action	Service Plan	Local Milestones	Progress/date	Status
Improve behaviour in schools.	Single Education Plan	Development of a co-ordinated anti-bullying strategy about the area.	Awaiting info	Blue
		Current level of pupils excluded is sustained at a level of no more than 1 permanent exclusion per 1000 pupils.	Achieved. Secondary school permanent exclusion rate in North Warwickshire was 0.5 permanent exclusion per 1000 pupils	
Improve education of vulnerable children.	Single Education Plan	Pupil Reintegration Unit to work with Youth Offending Team, Youth and Community Service and schools to re-engage non-attending pupils.	Partnership working taking place as appropriate.	Blue
		All pregnant teenagers and teenage mums linked into education.	Achieved. All referrals have an education plan and are engaged in education, update paperwork to schools will encourage early referral.	
		All Looked After children to have personal education plans.	Achieved for all children established in the area. Contact with all new arrivals and PEPs being drafted.	
		Percentage half-days non-attendance falls to 4% primary and 6% secondary across North Warwickshire schools.		
Provide and deliver the summer Reading Challenge to children and adults	LHTS	Improve retention and completion rates on 2004 / 05	As reported mid-year, some libraries in NW improved retention rates, but overall the rate was down.	Red
Improve learner support in libraries	LHTS	Train staff on OCN – accredited modules to support learners	Ongoing-new staff now go through OCN accredited library modules as a matter of course.	Blue
		Introduce Inspiring Learning for All framework for assessing learning outcomes in libraries	Senior library staff organising events are adopting the GLOs.	Blue

Promote Lifelong Learning and Personal Development

Promote the access and inclusion of all learners, whilst taking positive action to meet the needs, and accelerate the progress and achievements of our most disadvantaged learners.

Local Action	Service Plan	Local Milestone	Progress/Date	Status
Work with partners to secure funding to enhance Library and Heritage buildings and improve the range and quality of services delivered.	LHTS	Explore options for improving premises or relocating at Atherstone	Joint feasibility study with NWBC confirms that co-location on Memorial Hall site is physically possible. Meanwhile joint corporate Property Review may suggest another option.	Blue
		Determine options for replacing Trailer service at Hartshill	Agreement reached with PCC, Holy Trinity Church Hartshill for occupancy of premises adjacent to Church. Work under way imminently, timescale 3 – 4 months	Blue
Maintain and increase usage levels of Library and Information services through performance management and target setting	LHTS	Increase lending by 1.5 %	Lending up in North Warwickshire by 0.3%. However Hartshill Trailer was closed for 7 months: temp. Mobile service instead	Blue
Maintain and increase usage levels of Library and Information services through performance management and target setting	LHTS	Increase visits by 3%	Visits up by 4.1% in North Warwickshire.	Green
		Increase public use of computers in libraries to 65% of availability	PC statistics not yet available	White
		Maximise impact of new Library at Coleshill through promotion and partnerships	Regular sessions by Volunteer Centre. Voluntary organisations provide coffee and promote own activities. Use of meeting room for confidential advice sessions. PAYP holiday activities summer successful and to be repeated.	Blue

Promote Lifelong Learning and Personal Development

Promote the access and inclusion of all learners, whilst taking positive action to meet the needs, and accelerate the progress and achievements of our most disadvantaged learners

Local Action	Service Plan	Local Milestone	Progress/Date	Status
Fulfil statutory responsibilities in relation to Equalities.	Single Education Plan	All North Warwickshire Schools have assured Race Equality Policies in place.	All North Warwickshire schools have a policy which is being implemented.	Blue
Undertake diversity and specialist projects such as extended schools and the further development of coherent services for learners.	Single Education Plan	<p>Establish at least one extended school in the North Warwickshire area.</p> <p>Development of a North Warwickshire extended school cluster.</p>	<p>A County Extended Schools Coordinator was appointed w.e.f. October 2005.</p> <p>All schools have received information about the option of applying for financial support to develop extended services. Funding support provided for 4 schools.</p> <p>The Extended Schools Coordinator in conversation with schools throughout the Borough about extended services.</p>	Blue
Promote consumer education through the implementation of a text messaging service for young people and 'Talking Shop' for schools.	LHTS	Promote "talkingshop" to all the secondary schools in North Warwickshire.	Text Messaging service launched & promoted.	Blue
		6 schools by March 2006	2 North Warwickshire Schools have signed up to Talking Shop.	Red

Warwickshire County Council

North Warwickshire Business Plan Extract 2006/07

Children and Young people

1.1 Ensure that all children and young people “enjoy and achieve”.

Aspirations
Children and young people should be ready for, attend and enjoy school and college, and achieve standards set, both at primary and secondary school and in further education, and achieve personal and social development.

Key targets	2006/7 County	2006/7 Area
16-19 year olds – Average point score per student entered for exam	310.2	No local target
16 year olds (KS4) - % achieving 5+ A*-C grades (including English and Maths)	49%	54.6
11 year olds (KS2) –% Achieving level 4 or above in English	82%	77.6
11 year olds (KS2) –% Achieving level 4 or above in Maths	83%	82.4
Number of pupils permanently excluded during the year from all schools per 1000 pupils at all maintained schools	0.95	No local target

WCC Priority	Key Local Actions	Date or Target
Develop the role of the Local Authority as champion of parents and pupils.	Implementation of the Corporate Parenting Strategy.	March 2007
Raise standards in secondary, primary and special schools	Introduce School Improvement Partners (SIPs) in all secondary schools in North Warwickshire	September 2006
	Provide advice and guidance on the introduction of vocational courses and the new Specialised Diploma within North Warwickshire secondary schools and their 14-19 partners	March 2007
	Introduce RAISE on-line in order to promote improved use of data in North Warwickshire Schools	March 2007
	Intensify support for those secondary schools where there is identified under-performance in English and Mathematics	March 2007
	Implement the TELAC action plan to increase the proportion of looked after children who are entered for exams at KS 2 and 3. Ensure that all looked after children have a PEP and it is available at statutory reviews.	March 2007

Warwickshire County Council Area Business Plan 2006-2007

WCC Priority	Key Local Actions	Date or Target
<p>Support the development of extended schools and Children's Centres.</p>	<p>Appoint and deploy a dedicated Extended Schools Development Officer for North Warwickshire</p> <p>Provide 3 days extended schools training for all 33 North Warwickshire Schools and their partners</p> <p>Ensure xx schools in North Warwickshire are providing the full extended schools 'core offer'</p> <p>Extend the reach of Atherstone Early Excellence Centre and Mancetter Sure Start Centre as part of the Phase 2 Children's Centres programme.</p> <p>Phase 2 Children's Centres to be established at Kingsbury and Polesworth.</p> <p>Establish a local Children's Centre Steering Group.</p>	<p>September 2006</p> <p>March 2007</p> <p>March 2007</p> <p>March 2007</p> <p>March 2007</p> <p>March 2007</p>
<p>Deliver the County Youth Offer and promote uptake of opportunities</p>	<p>Provide access and Youth Club opportunities for two nights of provision over 40 weeks in Atherstone, Baddesley, Polesworth, Kingsbury, and Colleshill for a target age of 13-19.</p> <p>Offer two residential opportunities and project work through youth centres to young people from across North Warwickshire</p> <p>Provide five workshops (each targeting 25 young people) and projects for each Youth Centre that address the Youth work Curriculum and national agenda (e.g. through workshops on smoking cessation, sexual health education, drugs awareness, alcohol awareness programmes).</p>	

Warwickshire County Council Area Business Plan 2006-2007

WCC Priority	Key Local Actions	Date or Target
Reduce exclusion from education	<p>Introduce a 'Managed Transfer' system for pupils at risk of permanent exclusion from North Warwickshire Schools</p> <p>Introduce Parenting Contracts and, where necessary, Parenting Orders, where parenting has been identified as a factor in serious misbehaviour.</p> <p>Implement the TELAC action plan to clarify and improve processes regarding exclusions to decrease the number of looked after children excluded from school.</p>	<p>January 2007</p> <p>March 2007</p> <p>March 2007</p>

1.2 Ensure that all children stay safe through better integrated services which will safeguard and protect them from harm

Aspirations
Children and young people should be safe from maltreatment, accidental injury and death; bullying and discrimination, crime and antisocial behaviour. They should have security, stability and be cared for.

WCC Priority	Key Local Actions	Date or Target
Improve the outcomes for vulnerable children, children in need, and looked after children.	Ensure completion of individual health plans for looked after children	
Ensure children are protected from emotional, physical and sexual abuse and neglect.	Review and strengthen Warwickshire's private Fostering arrangements and develop monitoring arrangements and services.	March 2007
Ensure children in Warwickshire feel safe from bullying	Explore the use of RYOGENS across all North Warwickshire schools and partner agencies to ensure consistent and appropriate responses to identified issues	March 2007
	Produce and publish anti-bullying guidance and good practice booklet for all North Warwickshire schools and partner agencies	March 2007
	Establish a secure and robust reporting mechanism to link local anti-bullying strategies to North Warwickshire Safeguarding Panel	March 2007
	Integrate the work of the anti-bullying co-ordinator into the preventative work of Warwickshire's safeguarding children board.	March 2007
Reduce the fear of crime and antisocial behaviour		

1.3 Ensure that children and young people are healthy

Aspirations
Children and young people should be physically, mentally emotionally and sexually healthy, adopting healthy lifestyles and choosing not to take illegal drugs

Key targets	2006/7 County	2006/7 Area
% Schools with Healthy School Status	50%	50%
Under 18 Conception Rate	No target	No target
School meals standards	100% met	100% met

WCC Priority	Key Local Actions	Date or Target
Promote healthy lifestyles in schools	<p>Increase the number of North Warwickshire schools achieving new national Healthy School status</p> <p>Support all North Warwickshire schools in the national quest of Transforming School Meals</p> <p>Further develop local sports through the North Warwickshire School Sports Partnerships</p>	<p>March 2007</p> <p>September 2006</p> <p>March 2007</p>
Promote prevention activity to reduce under 18 conceptions in hot spot wards and with vulnerable young people, whilst providing universal provision to national standards	Warwickshire's SRE Policy for Looked after children and children in need has been evaluated and the recommendations need to be actioned	December 2006
Integrate services for children and young people with disabilities	Integrated disability service to be fully established.	March 2007
Improve outcomes for children and young people experiencing mental health difficulties	Commission a specialised CAMHS for looked after children.	October 2006

Healthier Communities and Older People

3.1 Promote the independence well-being and inclusion in the community of all adults

Aspirations

The Council should work in partnership, particularly with the Health Service and voluntary sector to provide a range of services, designed with those that use them, which enable more people to live independently in the community

Key targets	2006/7 County	2006/7 Area
Older people helped to live at home per 1000 aged 65 or over	74	68.5
Number of delayed transfers of care per 100,000 aged 65 or over	32.6	To be agreed
Admissions of supported residents 65 or over to residential/ nursing care	71	56.7
Households receiving intensive home care per 1000 aged 65 or over	9.5	8.7
% Users satisfied with the Home Care Service	63	63

WCC Priority	Key Local Actions	Date or Target
Develop, in partnership, a range of low intensity support to help older people remain independent in the community.	Commence service for people aged 50+ in North Warwickshire	March 2007
Develop and implement accommodation strategies, incorporating supporting people, extra care and care homes, with housing associations and district/borough councils	1 st draft of strategy with key actions & priorities identified	Mid-July 2006
	Commence work on North Warwickshire accommodation priorities	Oct 2006
Develop joint commissioning and partnership board arrangements	No local action	No local target
Optimise the use of direct payments to promote greater service user choice and control	Care Management Teams will more actively promote the take-up of Direct Payments	100% increase in numbers on DP by 31.03.07

3.2 Improve health and reduce inequalities across the County through targeting the most disadvantaged

Aspirations
The aspirations of the County Council are to see improvement in people's health and well being, by working in partnership to implement the recommendations of "Choosing Health". This will be achieved by targeting areas of greatest need.

WCC Priority	Key Local Actions	Date or Target
Put in place healthy lifestyles projects focused on the area of highest mortality, aiming to reduce deaths from circulatory diseases.	Health displays/promotions in libraries in partnership with PCT esp. 'Books on Prescription' project at Polesworth & Dordon libraries.	March 2007
Develop WCC as a model employer in relation to promoting health		
Promote high standards of public health through carrying out monitoring and enforcement activities		

3.3 Provide the community with access and opportunities for learning, personal development and improved quality of life

Aspirations
The County Council can influence well-being through promoting local lifelong learning opportunities, which are easily accessible by all members of the community. This will be supported through the extension of physical and electronic access to cultural services

WCC Priority	Key Local Actions	Date or Target
Provide inspirational community activities to support quality of life for older people, both in their own homes and in care	<p>At least one creative session for older people facilitated by County Arts Service during 2006-7 to support Community Arts Programme and Social Services Arts Grant Fund, facilitating creative activities for older people in the North Warwickshire area (Subject to applications to Social Services Grant Fund being received from North Warwickshire area)</p> <p>Heritage Education to facilitate 2 inter-generational reminiscence and art sessions for older people in the North Warwickshire area to be delivered in residential care homes (subject to external funding)</p>	<p>One session delivered by March 2007</p> <p>Two sessions delivered by March 2007</p>
Implement the Museums, Libraries and Archives "Inspiring Learning for All" framework in Libraries, Learning and Cultural services	<p>Improve utilisation of Warwickshire Museum and County Record Office services within North Warwickshire area (site based, mobile & electronic). In particular achieve:</p> <ul style="list-style-type: none"> • 10 school visits to St John's Museum/Heritage Education from North Warwickshire area during 2006-7 • 4 On the Road exhibition placements at North Warwickshire area venues during 2006-7 • 5 support and development visits/events by Community Museums Officer with heritage groups in the North Warwickshire area during 2006-7. <p>Adult & Community Learning to support Family Learning in the North Warwickshire area with:</p> <ul style="list-style-type: none"> • 130 users of ACL Family Learning, Literacy & Numeracy courses from the North Warwickshire area during 2005-6. • 212 Adult and 106 children users of ACL Wider Family Learning courses from the North 	<p>March 2007</p> <p>March 2007</p> <p>March 2007</p> <p>March 2007</p> <p>March 2007</p> <p>March 2007</p>

Warwickshire County Council Area Business Plan 2006-2007

WCC Priority	Key Local Actions	Date or Target
<p>Modernise the way that services are delivered to customers in libraries</p>	<p>Library Service upgrading computerised circulation system in 2007.</p> <p>Library service providing new fleet of IT enhanced mobile libraries in 2007</p>	<p>Staff training early 2007.</p> <p>Contract awarded end 2006.</p>

4. Economic Development and Enterprise

4.1 Improve levels of prosperity for the whole of Warwickshire with priority to the most disadvantaged neighbourhoods

Aspirations

We will need to create an environment in which businesses are able to innovate, create and sustain jobs; residents are encouraged to learn, acquire skills and competencies, and enhance their employability. Those experiencing deprivation and disadvantage are given targeted help. We will focus on innovation and enterprise, to secure a competitive edge, and drive local regeneration.

Key targets	2006/7 County	2006/7 Area
New VAT registrations per 10,000 working age residents	60	60
VAT registered business stocks	+1.5%	+3.0%

WCC Priority	Key Local Actions	Date or Target
Develop town centre and industrial estates projects	Information not provided	
Develop local neighbourhood initiatives	Use Area Committee's delegated funds to commission projects to meet local priorities as agreed by Area Committee	

4.2 Improve the employment potential of Warwickshire’s residents and increase sustainable employment opportunities

Aspirations
A move toward higher value enterprises and diversification of businesses are priorities for the County. Additionally the move toward an increasingly knowledge based economy will result in an increased need for skills and competencies. WCC seek to increase the number of economically active residents, raise the overall skills base, and improve employability skills for those in the most disadvantaged areas and groups.

Key targets	2006/7 County	2006/7 Area
% People of working age in employment	80%	78.0%
Proportion of the working age population claiming key benefits	10.2%	11.8%
% Positive destinations for 16+ school leavers	93.9%	92.0%

WCC Priority	Key Local Actions	Date or Target
Develop a countywide Employment and Skills Strategy	Nothing in North Warks Area specific	
Develop plans with partners for “themed” Major Employment Sites	Information not available	